

Publication of a Notice to the Market

REM de l'Est

OCTOBER 2021

Subsidiary of Caisse de dépôt et placement du Québec | cdpqinfra.com

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The biggest public transit project in the history of Québec

Publication of a notice to the market in order to generate greater interest on the market and, ultimately, **to secure the best quality at the best price.**

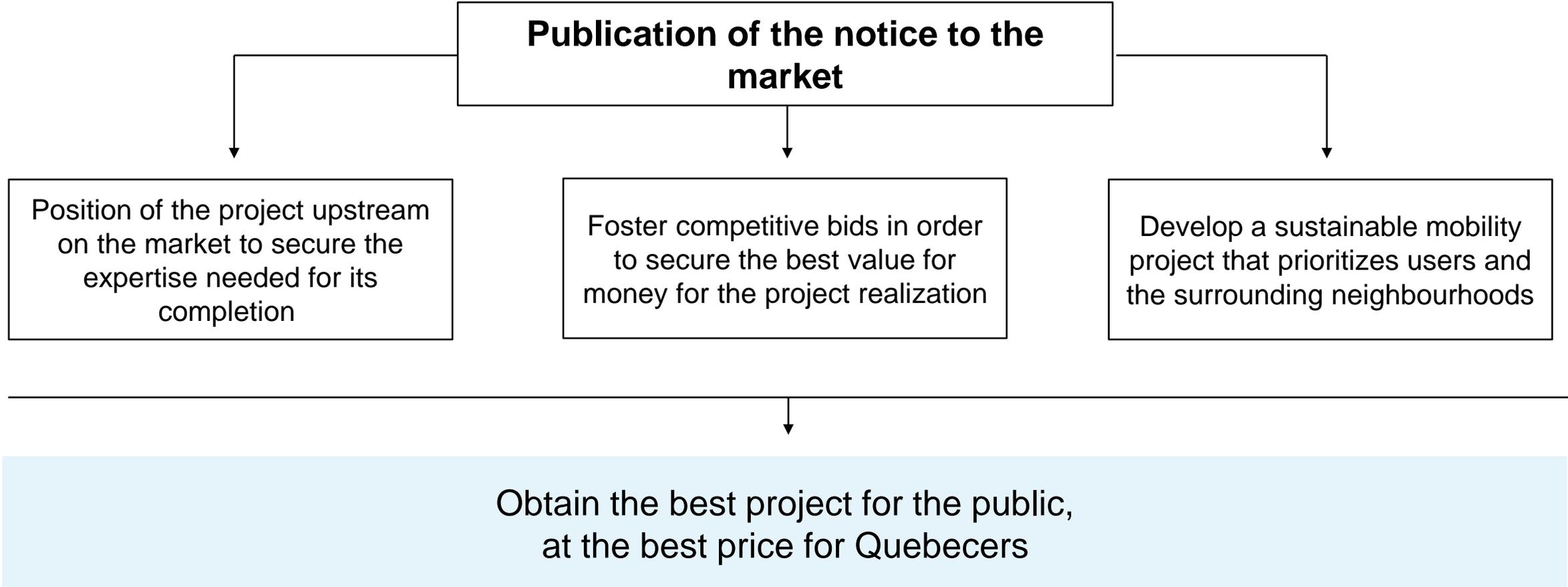
\$10 B
project

60,000
jobs during construction

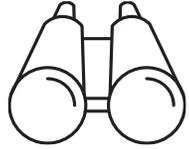
\$6.3 B
for Québec GDP
during construction



A strategy inspired by the best practices

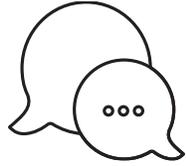


A multi-stage process spread over 2 years



Notice to the market

Announcement to businesses informing them that a large-scale project is planned and that a procurement process will be launched so that they can familiarize themselves with the project.



Information session

Presentation addressed to potential suppliers to explain to them the extent of the lots and construction works that will be included in the request for proposals and to answer their questions.



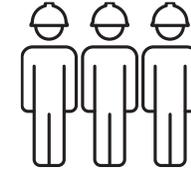
Request for expressions of interest

Canvassing of the market to gauge the interest of potential suppliers for the provision of goods or services under a future mandate.



Request for qualification

Qualification of companies or consortiums having the capacity to carry out the mandates that will be the subject of a request for proposals.



Request for proposals

Addressed to at least 3 suppliers who have qualified as capable of participating in the procurement process.

2021

Start of procurement process

2022

BAPE & public consultations

2023

End of procurement process and start of construction work

2029

End of construction work and commissioning of the REM de l'Est

Project subdivision

FOUR MAJOR CONTRACTS PLANNED

LOT 1	A contract for the services of an upstream operator, followed by an operation and maintenance contract of the project's infrastructures and assets	Receipt of proposals: spring 2022
LOT 2	A supply contract for the rolling stock and related systems	Receipt of proposals: fall 2022
LOT 3	A design and construction contract of a tunnel	Receipt of proposals: fall 2022
LOT 4	A design and construction contract for civil engineering and elevated work	Receipt of proposals: summer 2023

Optimization of the procurement approach

Involvement of an operator during the detailed planning phase in order to:

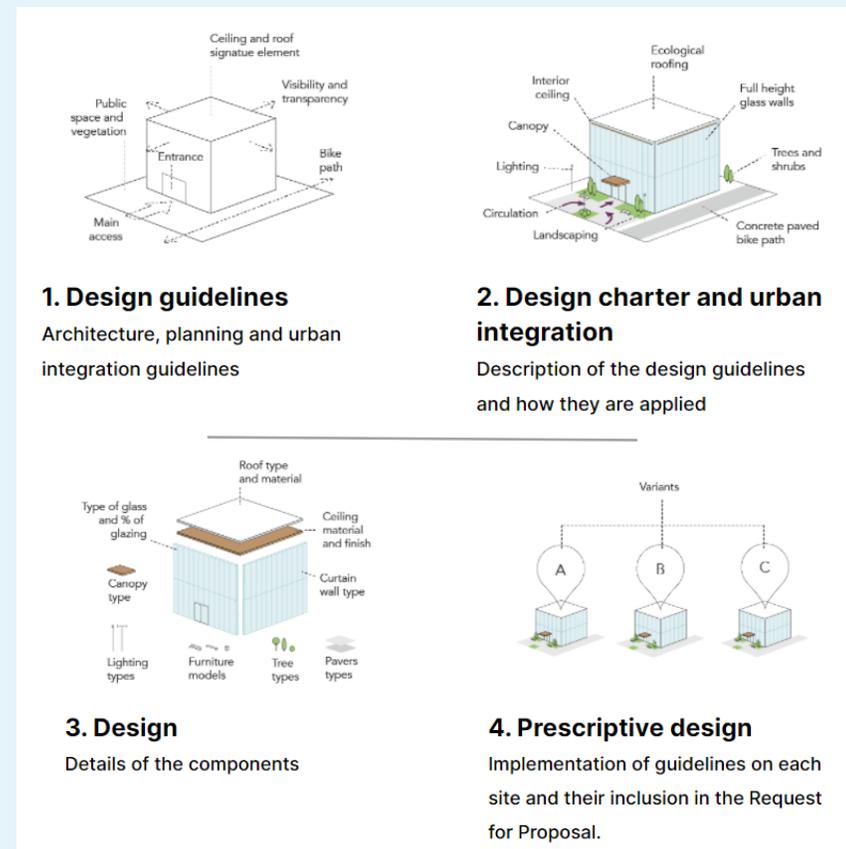
- Support design work
- Act as an operator in subsequent phases of the project

Civil engineering contract segmented into two specific lots:

1. A tunnel expert supplier or consortium that will complete only the project's northern branch tunnel (with the exception of exterior entrances and systems)
2. A supplier or consortium that will carry out construction of elevated structures, stations and other civil engineering works

Architecture at the core of the process:

- Development of prescriptive architectural plans and guidelines that **will be imposed** on consortiums in the tender process:



Optimizations integrated in the course of the process

The process will have the required flexibility to integrate project optimizations in the wake of public consultations, public hearings at the BAPE, the environmental decree and recommendations from the independent committee of experts on the project's urban and architectural integration

- Addenda will be issued for the purpose of integrating environmental requirements and community requests
- No contract for work to be signed until agreements with the Québec government have been finalized

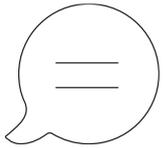
Mechanisms to ensure probity of the process

Exemplary governance will be put in place for the selection of firms. Our approach is inspired by best practices and aims at a rigorous and transparent process meeting the highest standards of equity, probity and integrity:

- Several selection committees to analyze proposals
- An independent committee will audit the procurement process and will report to the Board of Directors in order to validate the integrity of the process
- Independent process auditors will monitor the approach

The next steps

Continued work by the design teams to improve the project in light of recommendations from citizens and from the multidisciplinary committee of experts

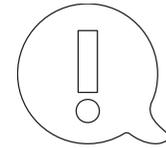


**On-going dialogue
with stakeholders**

Fall 2021

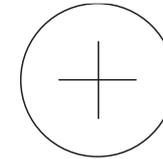


**Analysis and
presentation of
optimizations**



**Presentation of a high-
quality architectural and
integration vision**

Late 2021 – Early 2022



**Completion of the
impact assessment
and participation in
the BAPE Public
hearings**

Spring 2022

Thank you