

## TECHNICAL FACT SHEET: REM PROCUREMENT PROCESS

CDPQ Infra created a rigorous, open and transparent call for tenders process to obtain the best the market had to offer. The international call for tenders was based on open selection requirements and criteria to encourage the highest number of companies to participate and maximize competition.

Several measures were also adopted to ensure that CDPQ Infra's process for selecting the best proposals was carried out with the utmost integrity.

### Major process milestones

**May 17, 2016**, a public procurement notice for the REM project was published in the international market. This notice invited all companies to learn about the project for the purposes of eventually launching a call for tenders process. This allowed the market to proactively prepare for the next steps in the procurement process.

**June 28, 2016**, two requests for qualification were published for the REM project to qualify candidates. These calls for qualification invited companies to participate in the call for tenders and submit a proposal for:

- Engineering, Procurement and Construction for the infrastructures (EPC contract);
- Provision of Rolling Stock, Systems and Operation and Maintenance services of project infrastructure and assets (RSSOM contract).

**November 10, 2016**, CDPQ Infra announced the qualified consortia that were invited to participate in the call for tenders. These consortia, whose composition is detailed on the CDPQ Infra website (consult the list), are as follows:

#### EPC contract:

- Groupe NouvLR
- Kiewit-Eurovia, a partnership

#### RSSOM contract:

- Alliance Montréal Mobilité (AMM)
- Bombardier Transportation Canada Inc.
- Groupe des Partenaires pour la Mobilité des Montréalais (PMM)

An independent auditor, Knowles Consultancy Services (the Independent Auditor), was mandated to monitor the integrity of the application analysis process, ensure compliance with integrity, openness, fairness and transparency principles, as well as compliance with the terms and conditions set out in the request for qualification. The Independent Auditor provided the following “unconditional assurance: In our professional opinion, the qualification process has been conducted with probity, in a fair, open and transparent manner.” The attestations of the Independent Auditor for the EPC and RSSOM contracts are available on the CDPQ Infra website (consult the attestations).

In **December 2016**, the companies and consortia qualified for the EPC and RSSOM contracts signed agreements with CDPQ Infra providing them access to all the call for tender documents.

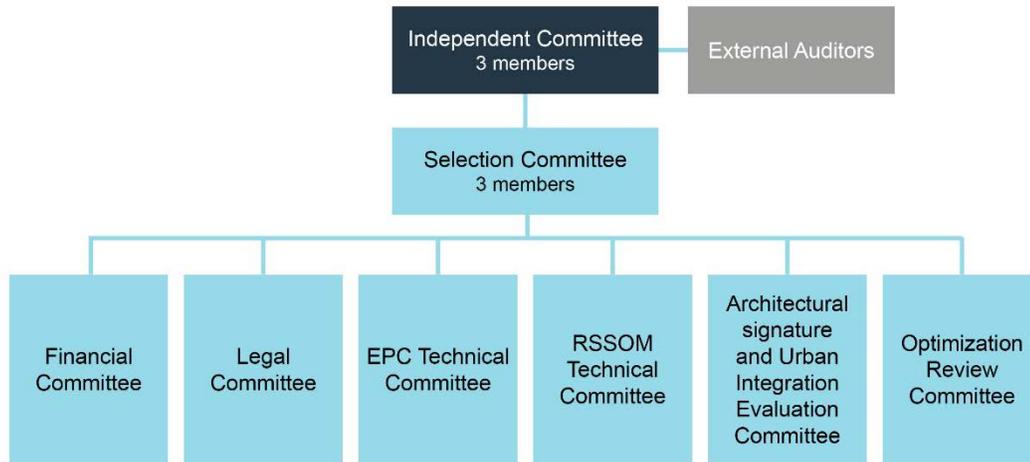
On **February 14, 2017**, la Caisse presented the selection process for the winning companies and consortia, as well as the measures put into place to protect confidential information. This process involved:

1. The creation of an independent committee on the probity and integrity of the process (the Independent Committee), comprised of three members external to CDPQ Infra and la Caisse – Me William J. Atkinson, Ph.D., Ad. E., the Honourable Me Marie Deschamps, C.C., Ad. E., former justice of the Supreme Court of Canada and corporate director, and Jean-Pierre Desrosiers, FCPA, FCA, corporate director – who supervised the process.

The Independent Committee received the recommendations of the selection committee and the final report of the external auditors, and was responsible for ensuring the integrity and probity of the tendering process. In order to avoid any possibility or appearance of conflict of interest, the Independent Committee analyzed the recommendations of the selection committee and the external auditors’ report, and was responsible for validating the process leading to the selection of the chosen bidders. The Independent Committee’s opinion is final and made public by CDPQ Infra.

2. Evaluation committees comprised of experts that performed detailed analyses of different aspects of the proposals – engineering, rolling stock, construction, legal and financial, etc. – and forwarded their recommendations to the selection committee.
3. A selection committee, comprised of three experts, selected bidders based on the recommendations of the evaluation committees.
4. Two external auditors – Knowles Consultancy for the EPC contract, and André Dumais, fairness auditor, for the RSSOM contract – monitored the selection process for each contract and attested to its integrity. These auditors attended all committee meetings and were included in all exchanges between CDPQ Infra and bidders.

### Selection process governance structure



**February 8, 2018**, CDPQ Infra announces the winning consortia:

Infrastructure engineering, Procurement and Construction (EPC) contract	Provision of rolling stock and systems and operation and maintenance (RSSOM) contract
<p><u>Groupe NouvLR</u></p> <p>Members :</p> <ul style="list-style-type: none"> <li>• SNC Lavalin Grands Projets Inc.</li> <li>• Dragados Canada Inc.</li> <li>• Groupe Aecon Québec Ltée</li> <li>• Pomerleau Inc.</li> <li>• EBC Inc.</li> </ul> <p>Participants (NouvLR Conception) :</p> <ul style="list-style-type: none"> <li>• SNC Lavalin Inc.</li> <li>• Aecom Consultants Inc.</li> </ul>	<p><u>Groupe des Partenaires pour la Mobilité des Montréalais (PMM)</u></p> <p>Members :</p> <ul style="list-style-type: none"> <li>• Alstom Transport Canada Inc.</li> <li>• SNC-Lavalin O&amp;M Inc.</li> </ul>

The two selected consortia, will harmonize their respective proposals in the next few months to finalize the schedule and begin work in the spring.

The integrity, fairness, probity and transparency of the process was confirmed by the Independent Committee and the auditors monitoring each step. Their certifications are available for review ([link](#)).

Construction of the REM will begin in April 2018.